

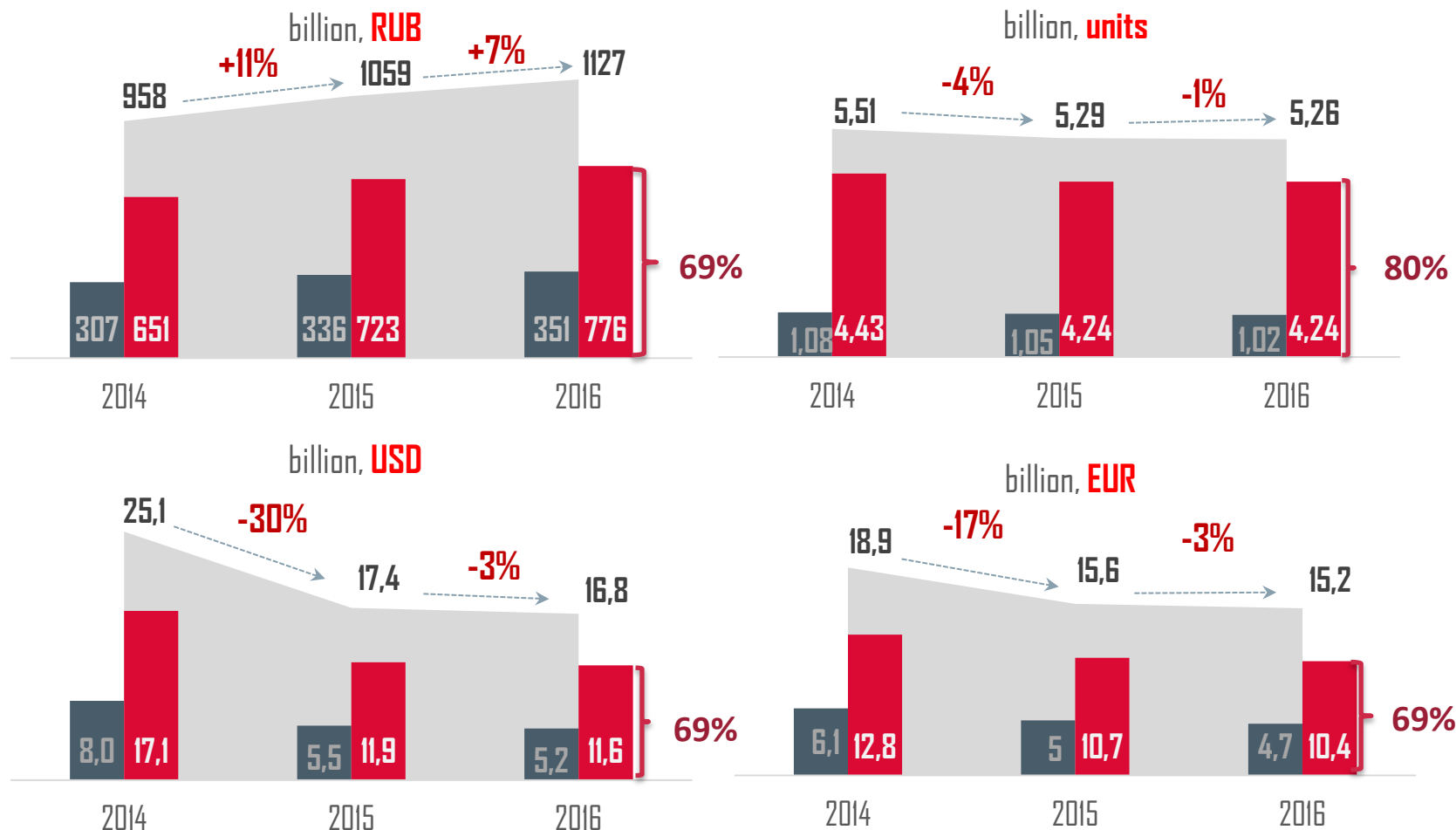


Russian pharmaceutical market: 2016 vs 2017

Anna Ermolaeva
AlphaRM General Manager

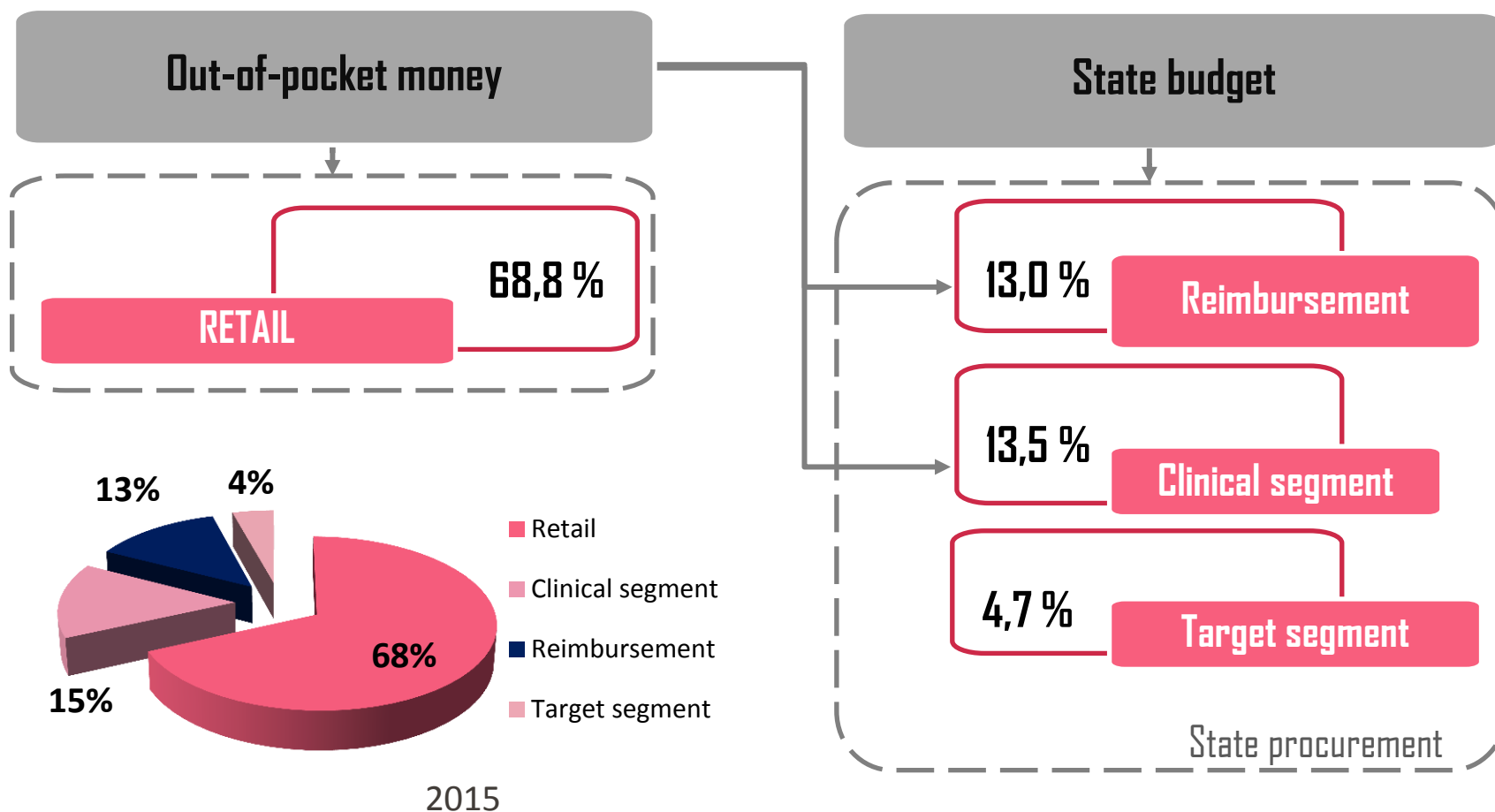
Russian pharmaceutical market volume '16 ~1,13 (trln, RUB)* & ~5,3 (bln, units)

Including Food Supplements (FS), Medical Devices (MD) and others ~1,4 trln, RUB and 7,7 billion, units



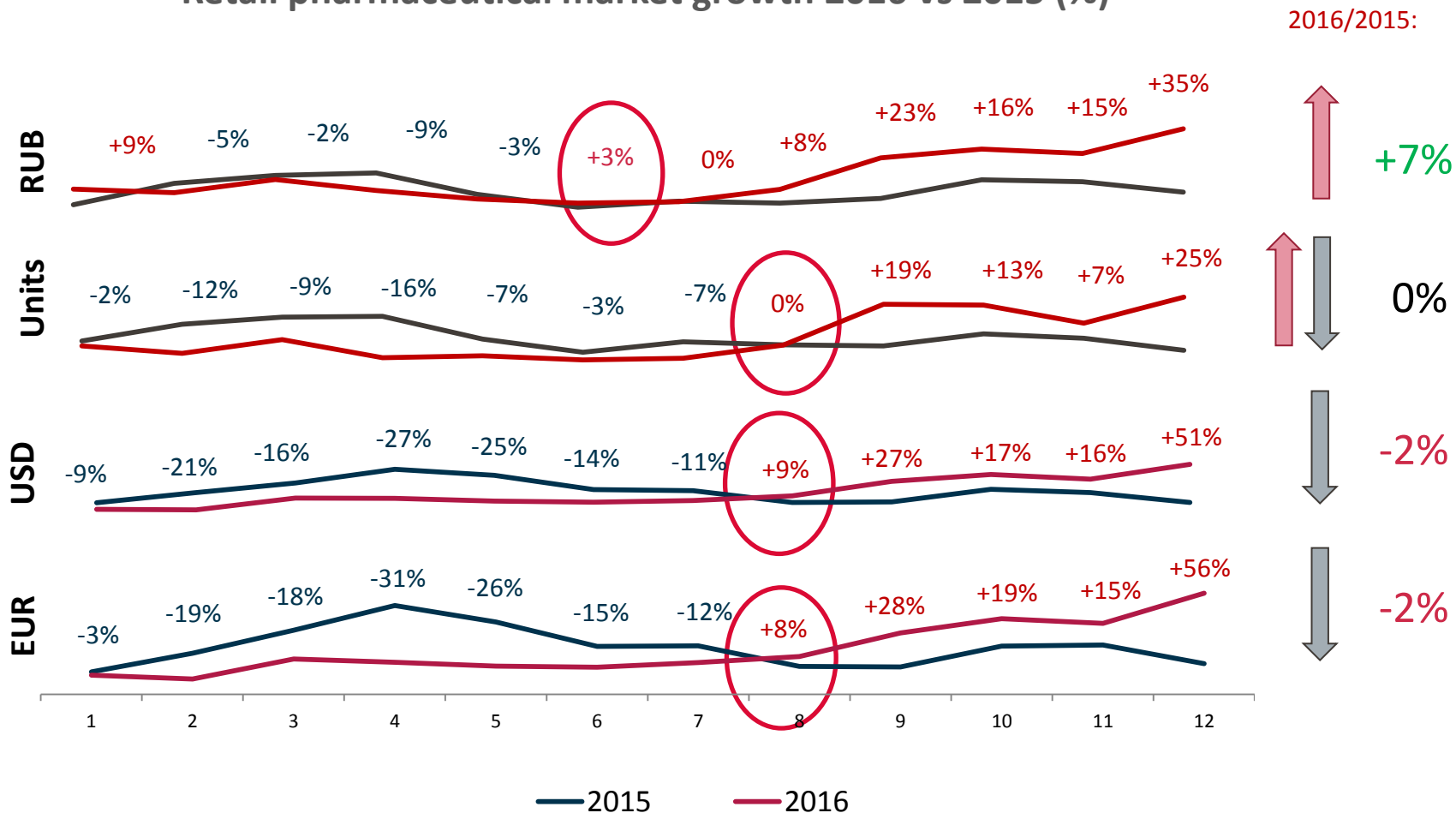
Russian Pharmaceutical Market Structure

2016, national currency, consumer price



Retail Pharmaceutical Market Started Growing In The Second Half of '16

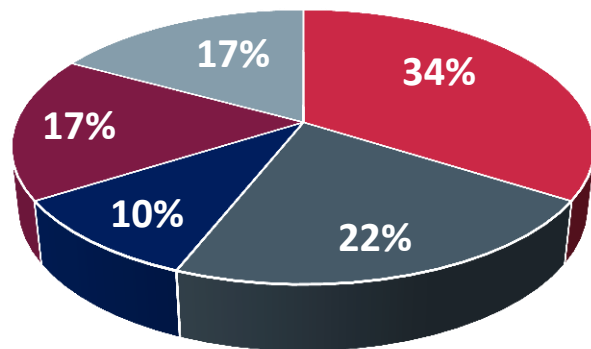
Retail pharmaceutical market growth 2016 vs 2015 (%)



There are more than 60 K pharmacies in Russia

Segmentation by No. of pharmacies:

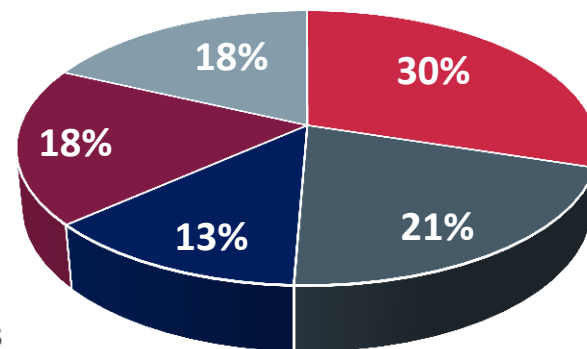
2015r. - 57,7 K Pharmacies



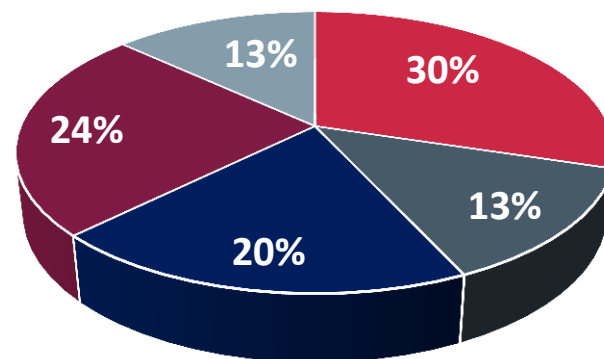
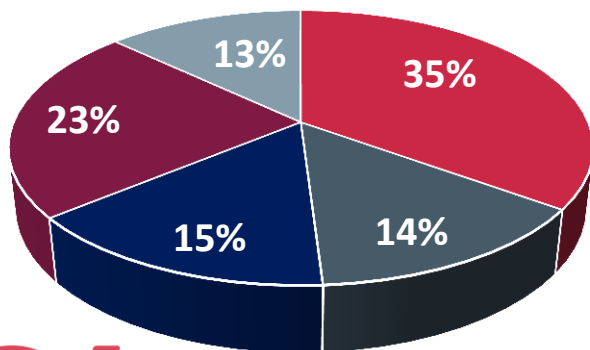
+ 4 %



2016r. - 60,2 K Pharmacies

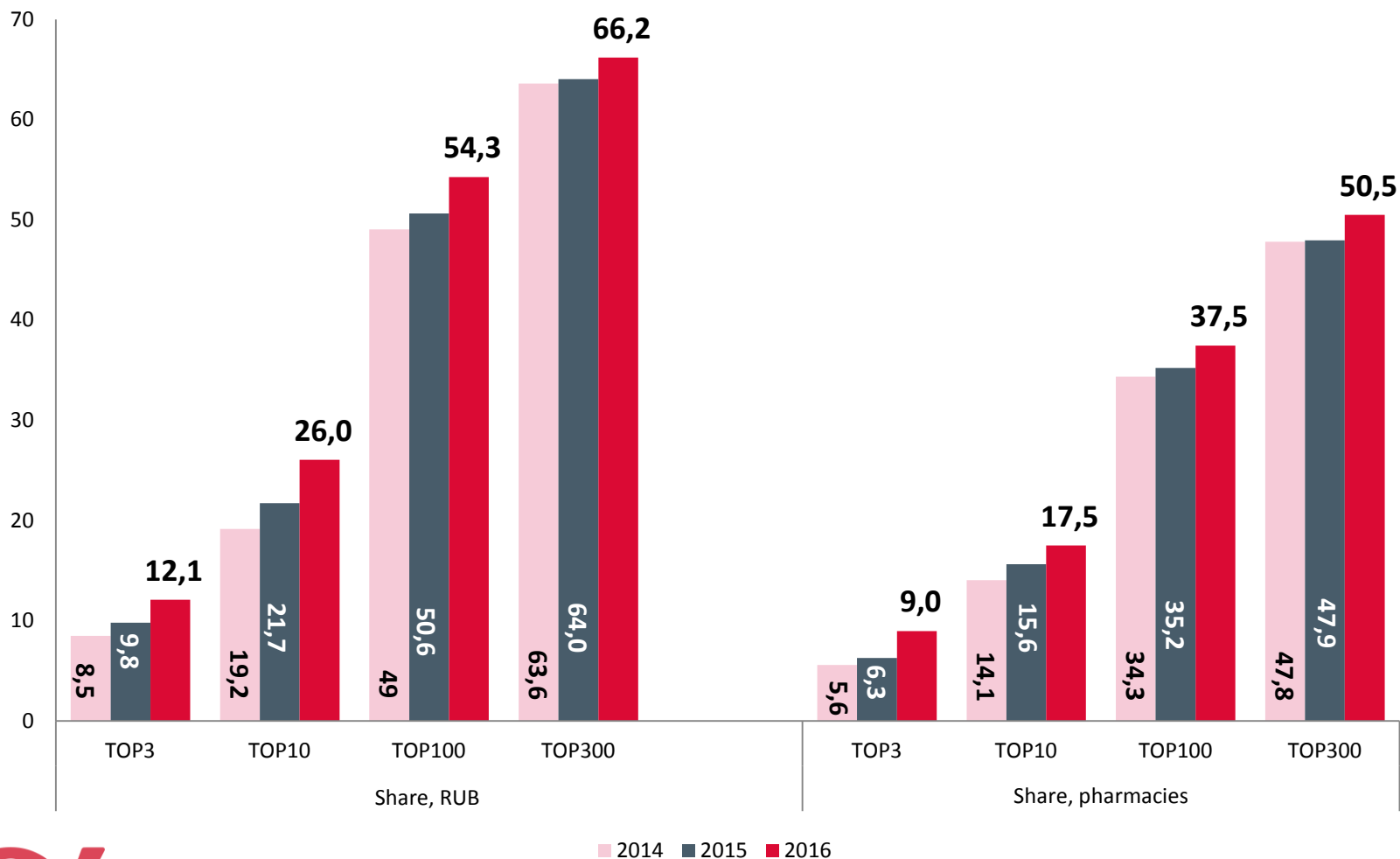


Segmentation by revenue (sell-out), (%) RUB:

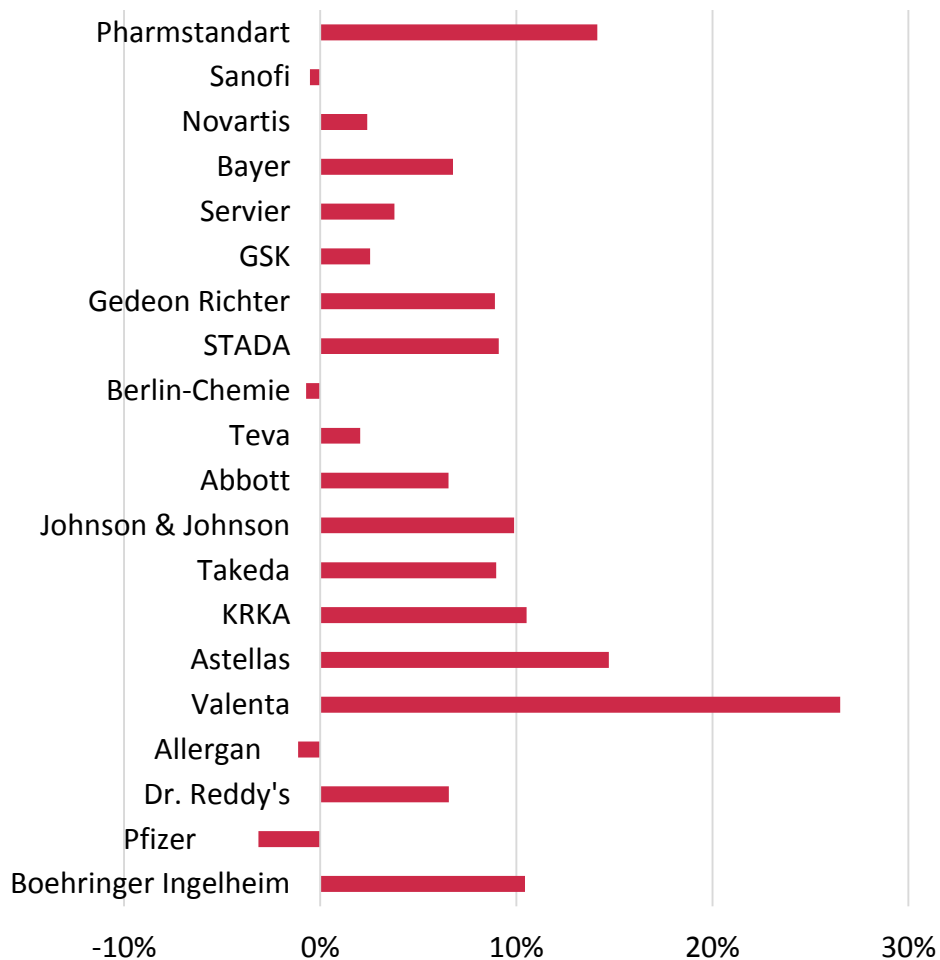


Dynamics of aggregate market shares among largest retailers

Share of biggest players (by sales value, included in the TOP 100 pharmacy chains) is more than 50% of the retail commercial market. Consolidation continues...



TOP-20 Manufactures in the Retail Segment '16 (sell-out)



55%

Russian Pharmaceutical Retail Market includes > 8 000 brands

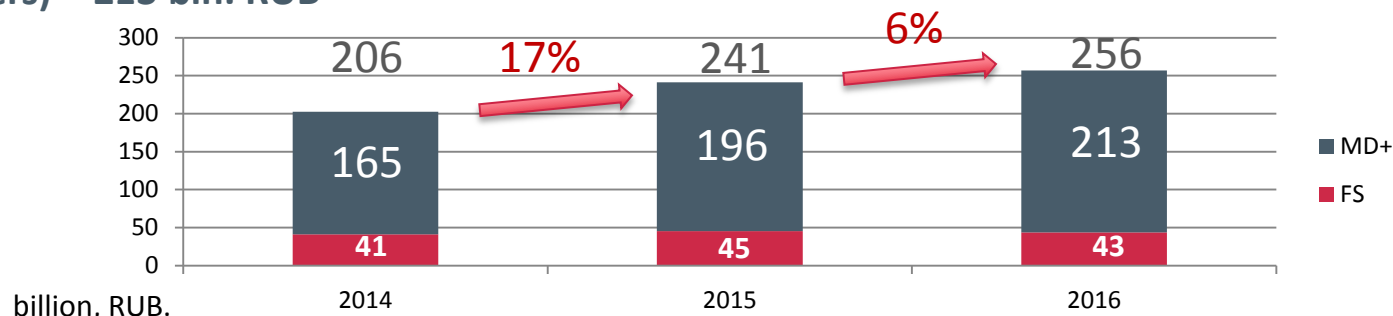
**~ 600 Brands
account about
80% of sales**

TOP10 Brands	<i>Sales Growth (RUB)</i>	<i>Share (RUB)</i>	<i>Variation 2016 vs.2015</i>
Cardiomagnyl	18,93%	0,82%	+4
Kagocel	0,11%	0,77%	0
Theraflu	14,86%	0,74%	+3
Nurofen	5,53%	0,73%	0
Actovegin	1,60%	0,73%	-2
Ingavirin	46,18%	0,72%	+4
Essentiale N	-16,11%	0,70%	-6
Concor	9,23%	0,70%	-1
Pentalgin	19,96%	0,69%	0
Detralex	35,28%	0,63%	+6

Number of brands in the Russian market grew in 2016 by 5% to exceed 8 000 items

Evalar - FS market leader

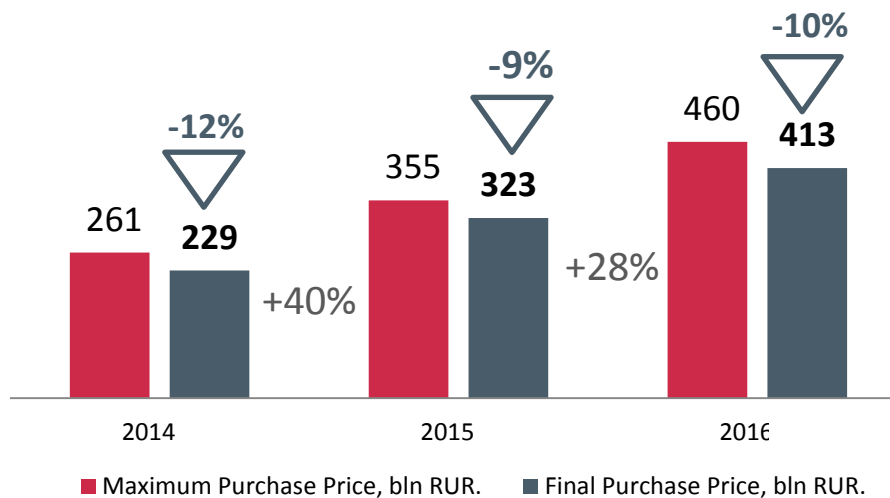
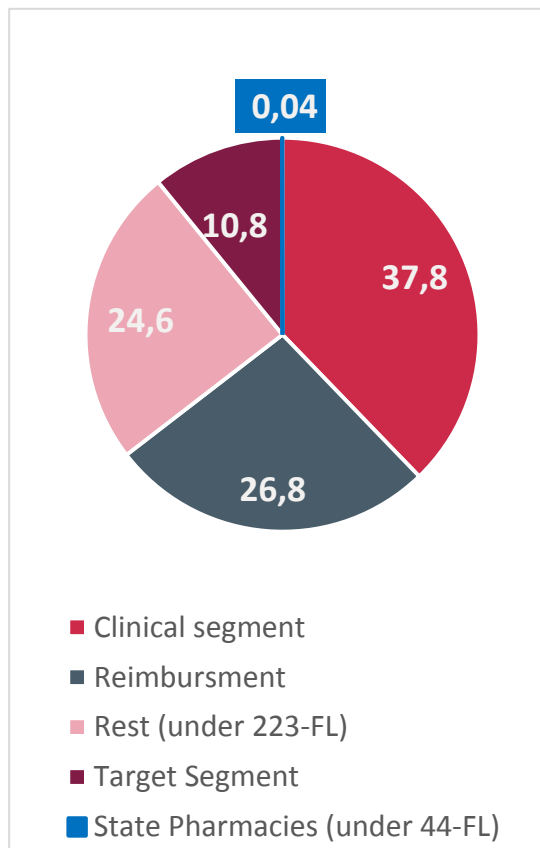
Value of FS market '16 reached 43 bln. RUB, other product categories (MD, cosmetics and others) – 213 bln. RUB



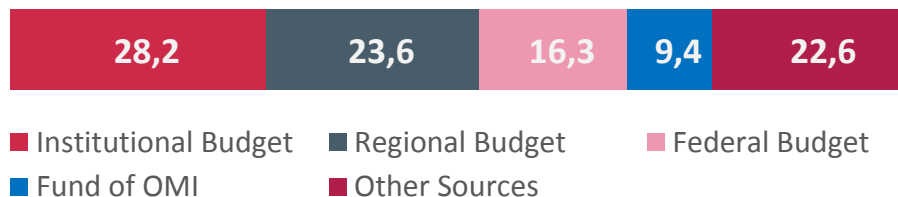
TOP10 FS MANUFACTURERS	Value (bln, RUB)	Share (RUB)	Growth, '16/'15, (%)
Evalar	7,97	18,29%	13,33%
Pharmstandart	2,40	5,50%	38,53%
Pharmamed	2,20	5,05%	-7,12%
Valeant	1,96	3,84%	-3,46%
VIS	1,65	3,77%	-50,60%
Queisser	1,45	3,32%	5,44%
Solgar	1,44	3,31%	37,96%
Dr Reddy's	1,41	3,24%	18,58%
Obnovlenie	0,92	2,11%	50,87%
Polpharma	0,86	1,98%	13,33%

Structure of State Purchases (by auction date)

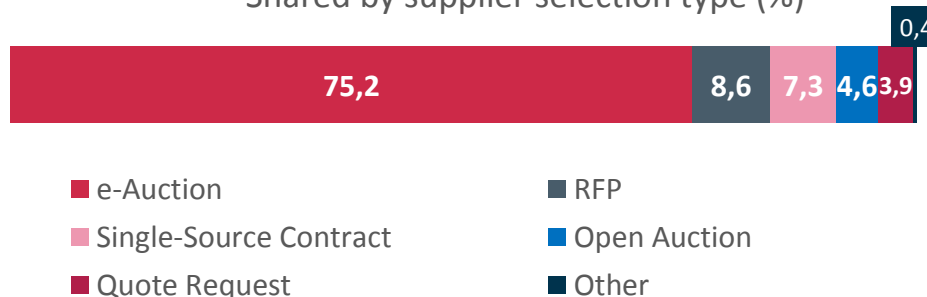
Shared by purchase type (%)



Shared by funding source (%)



Shared by supplier selection type (%)

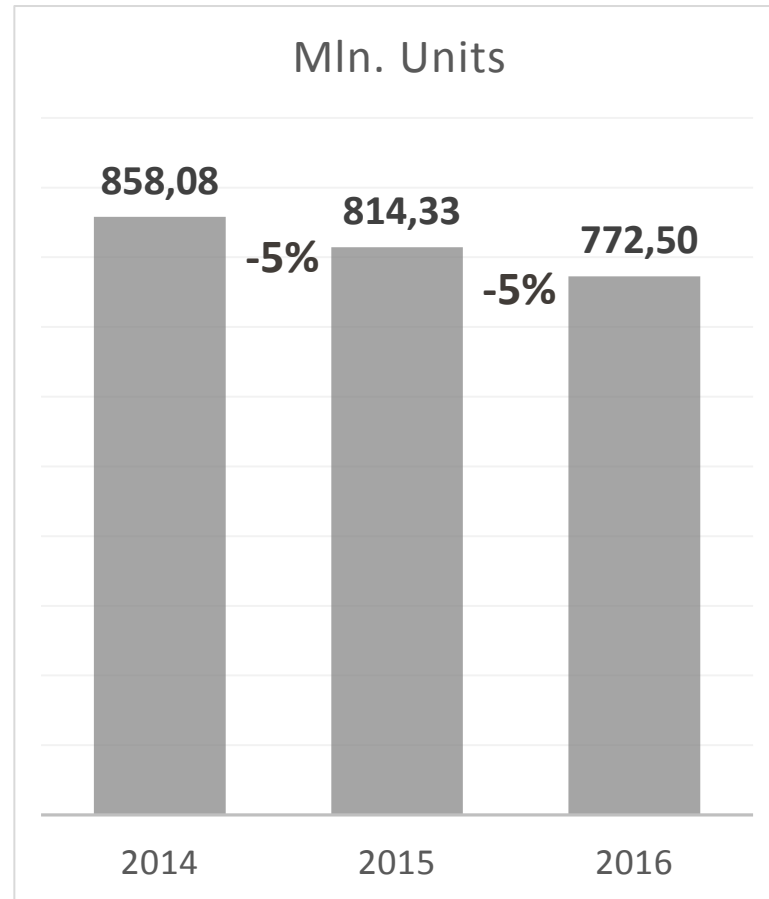
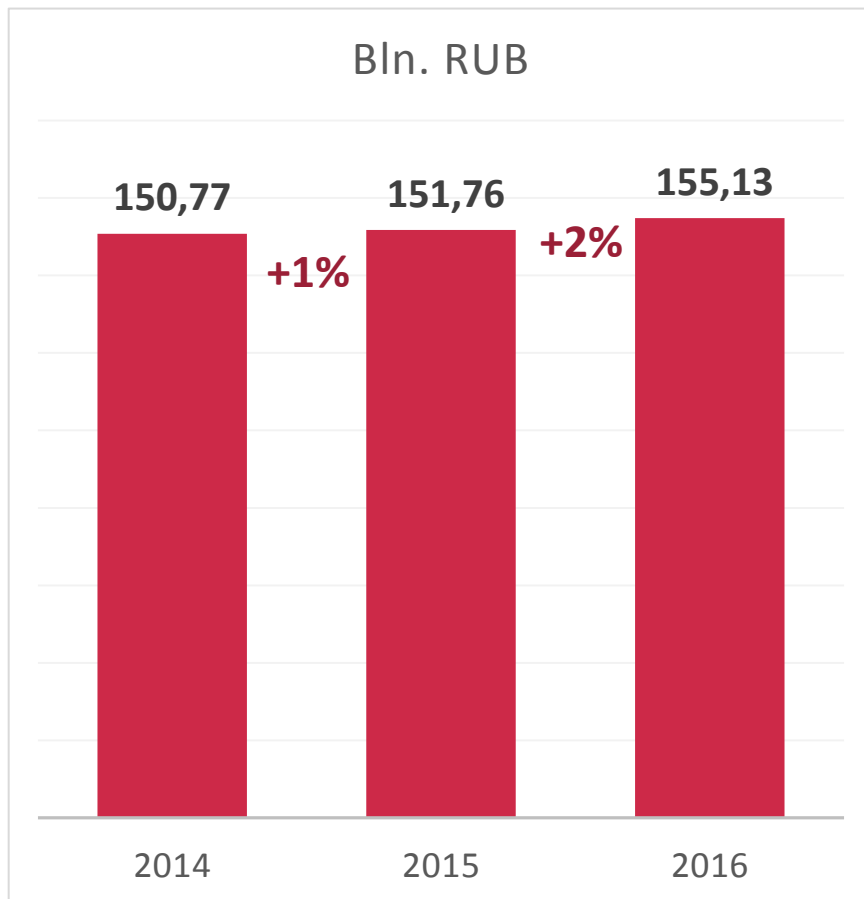


TOP10 Suppliers of MS Tender Purchase (RUB, in bidding winner price) '16

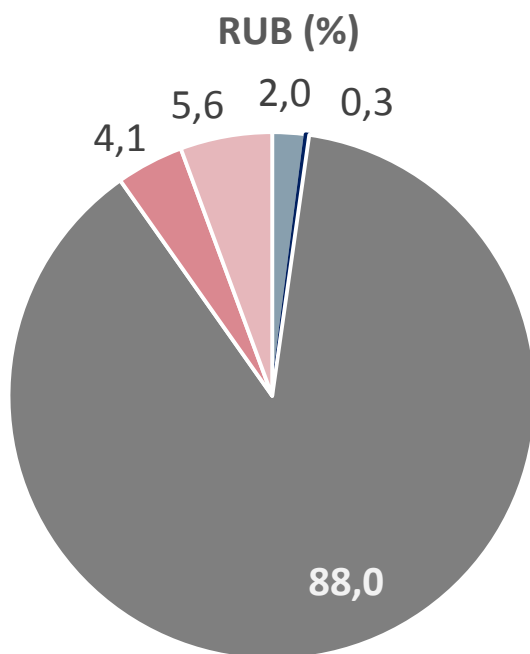
	Supplier	Share (%)	Value, RUB (mln)
1	R-Pharm	8,72	36 077
2	Pharmstandart	6,48	26 825
3	Pharmimex	3,78	15 621
4	Lancet	2,70	11 184
5	Pharmastor	2,45	10 133
6	Protek	2,19	9 079
7	Euroservice	1,95	8 062
8	Katren	1,91	7 901
9	Medipal-Onco	1,81	7 482
10	Irvin-2	1,77	7 312
TOP10		33,76	139 679

Clinical Segment

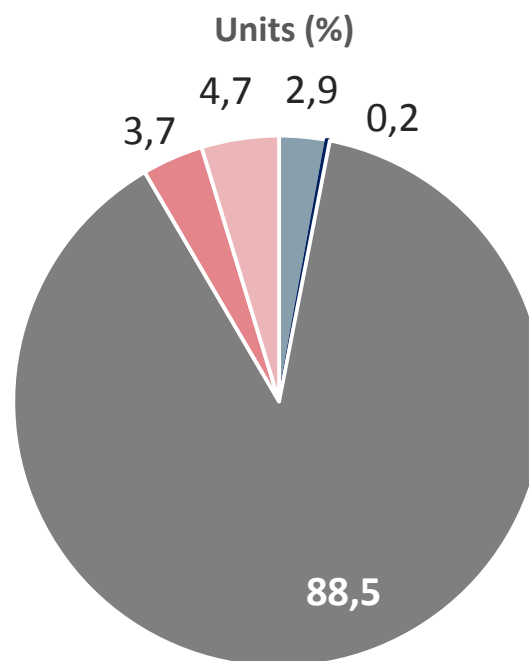
Clinical Segment Dynamics, '14-'16



Recipients share (%) by type of medical institution in clinical segment '16



- Out-patient clinics
- Out-patient clinics (institutional)
- Hospitals



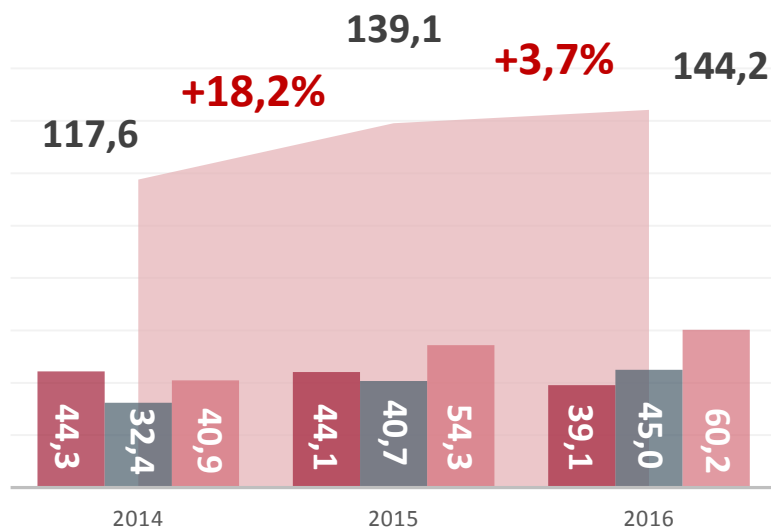
- Hospitals (institutional)
- Other purchases (under 223-FL)

TOP 10 Clinical Segment Manufactures '16

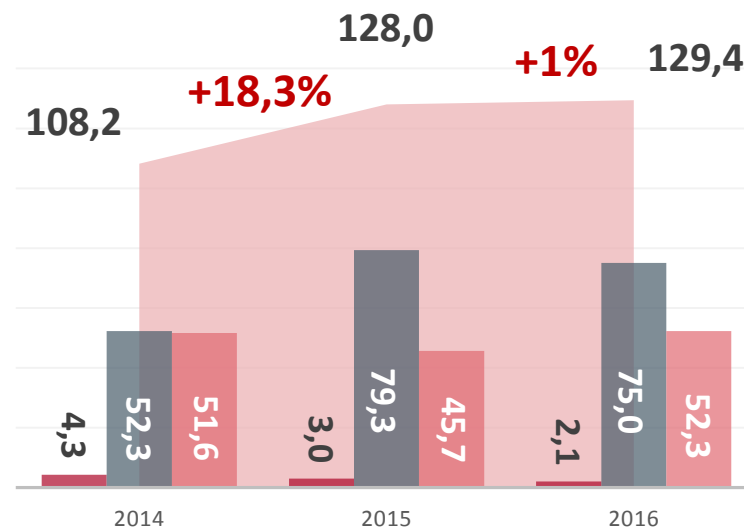
Rate	Variation	Manufacturer	Value (bln, RUB)	Volume (mln, units)	Share (% RUB)	Growth, '16/'15, (%)
1	8	Biocad	5,26	0,82	3,34	78
2	-	Roche	4,45	1,13	2,87	-22
3	-	Sanofi	4,39	4,69	2,83	-17
4	3	Pfizer	3,43	1,82	2,22	5
5	-2	AstraZeneca	3,21	1,44	2,07	-15
6	1	Bayer	2,93	1,39	1,89	-6
7	2	Abbott	2,67	2,25	1,72	10
8	2	MSD	2,67	0,57	1,72	7
9	-2	Novartis	2,66	0,62	1,58	-18
10	3	Johnson & Johnson	2,27	0,73	1,47	12
TOP10			33,94	15,46	21,71	

Dynamics of reimbursement segment, '14 -'16

RUB, (bln)



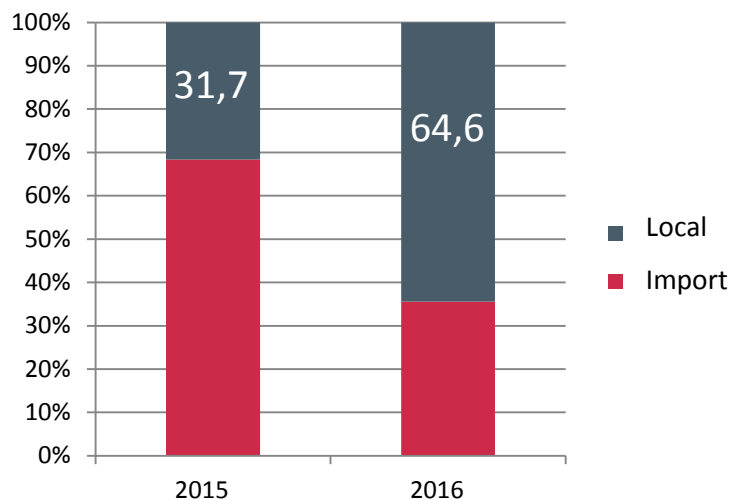
Units, (mln)



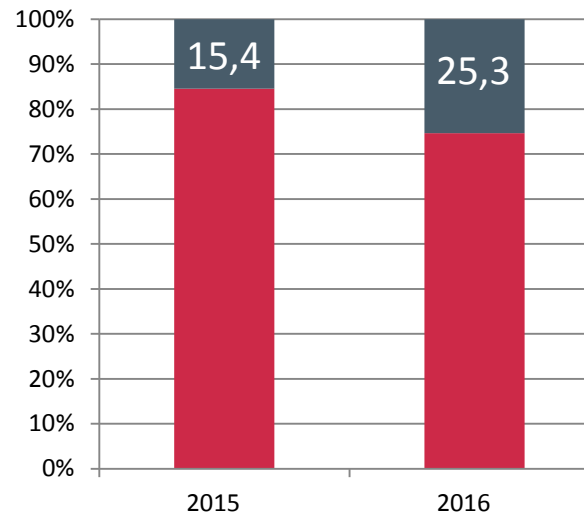
Overall Reimbursement High Cost Nosologies Federal Reimbursement Regional Reimbursement

Dynamics of Reimbursement Share (%) by localization

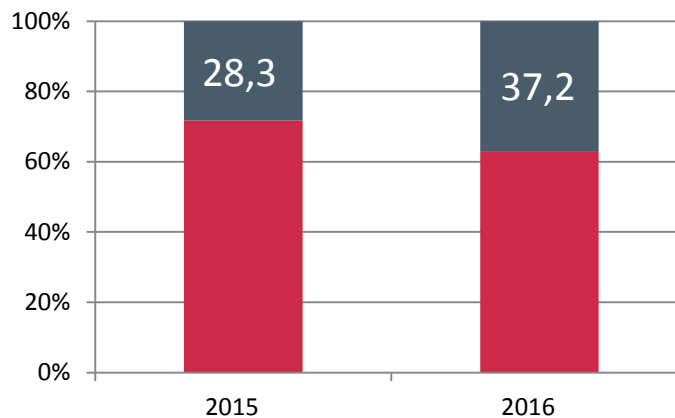
High cost nosologies



Regional Reimbursement



Federal Reimbursement



RUB

TOP10 Manufacturers in Reimbursement Segment '16 (RUB)

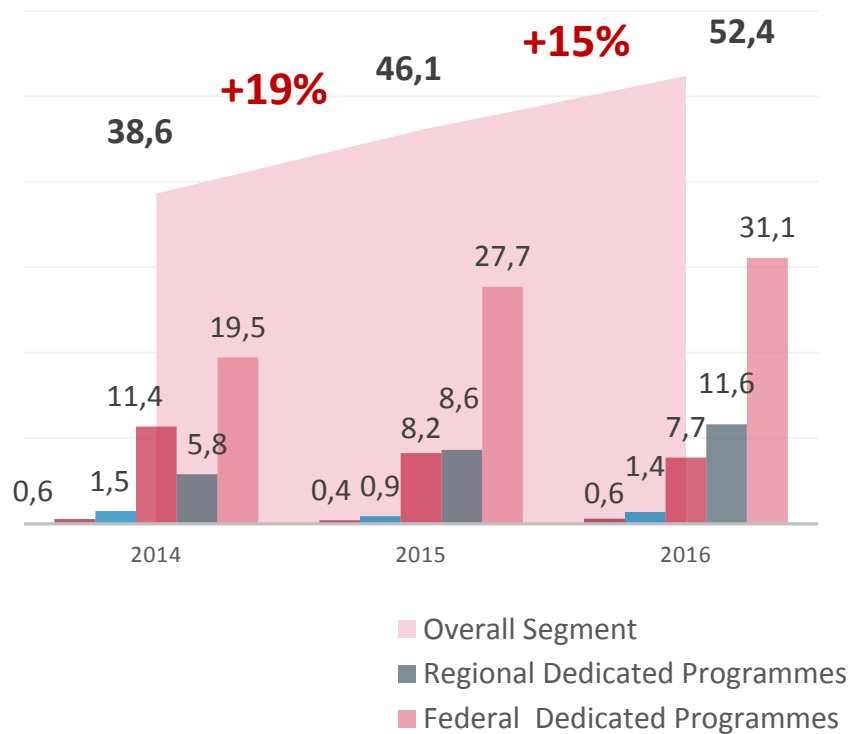
Rate	Variation	Manufacturer	Value (bln, RUB)	Volume (mln, units)	Share (%)	Growth '16/'15, (%)
1	9	Nativa	10,23	1,67	7,09	144
2	-	Celgene	9,86	0,03	6,84	11
3	1	Sanofi	7,72	4,04	5,35	11
4	-1	Biocad	7,58	0,47	5,26	8
5	- 4	Roche	6,72	0,68	4,66	-43
6	-	Novo Nordisk	6,08	3,46	4,22	14
7	-	AstraZeneca	5,52	1,84	3,82	5
8	- 3	Novartis	5,36	1,69	3,72	-11
9	5	Johnson & Johnson	5,24	0,51	3,63	64
10	- 2	Alexion	4,27	0,01	2,96	-17
TOP10			68,58	14,4	47,55	

TOP10 Brands in Reimbursement Segment '16

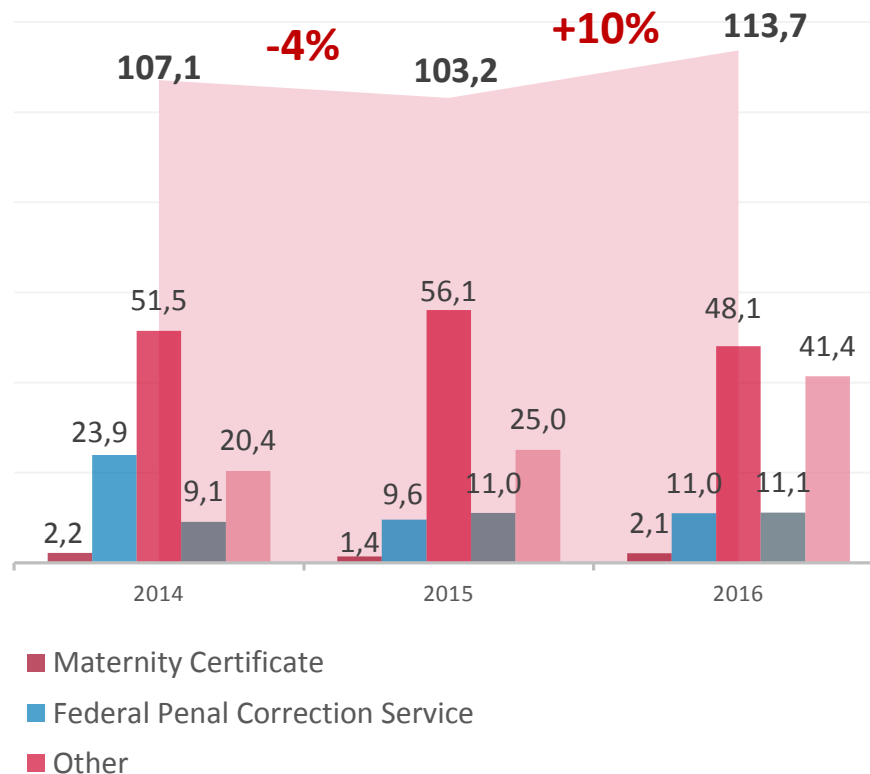
Rate	Variation	Brand	Manufacturer	Value (bln, RUB)	Volume (mln, units)	Share (%)	Growth (%)
1	-	Revlimid	Celgene	9,42	0,02	6,53	7
2	2	Lantus	Sanofi	4,49	1,36	3,11	-
3	-	Soliris	Alexion	4,27	0,01	2,96	-17
4	new	Aksoglatitan FS	Nativa	3,92	0,19	2,72	new
5	1	Boramilan	Nativa	3,25	0,10	2,25	-
6	- 4	Acellbija	Biocad	2,71	0,66	1,88	-52
7	5	Symbicort	AstraZeneca	2,04	1,06	1,41	-
8	6	Levemir	Novo Nordisk	2,01	0,82	1,39	30
9	-	Remicade	MSD	1,84	0,04	1,28	-18
10	7	Novorapid	Novo Nordisk	1,83	1,07	1,26	26
TOP10				35,78	5,33	24,79	

Dynamics of Target Segment '14-'16

RUB, (bln.)



Units (mln.)



TOP10 Manufactures in Target Segment '16

Rate	Variation	Manufacturer	Value (bln, RUB)	Volume (mln, units)	Share (%)	Growth (%)
1	-	AbbVie	6,74	0,83	12,74	30
2	1	Pharmasintez	4,61	4,75	8,71	40
3	-1	Pfizer	4,56	3,60	8,62	-5
4	3	Microgen	2,96	10,54	5,31	58
5	2	Bristol-Myers Squibb	2,33	0,32	4,33	16
6	-1	MSD	2,21	0,22	4,17	-3
7	-1	Johnson & Johnson	2,03	0,20	3,84	-9
8	4	Petrovax	1,96	8,33	3,71	169
9	-	ViiV	1,42	0,36	2,68	-6
10	17	Biocad	0,89	0,46	1,68	250
TOP10			29,71	29,61	55,79	

TOP10 Brand in Target Segment '16

Rate	Variation	Brand	Manufacturer	Value (bln, RUB)	Volume (mln, units)	Share (%)	Growth (%)
1	-	Kaletra	AbbVie	5,79	0,80	10,94	15
2	-	Prevenar	Pfizer	4,27	3,48	8,07	-6
3	-	Isentress	MSD	2,00	0,15	3,78	-
4	7	Grippol	Petrovax Pharm	1,94	8,27	3,67	174
5	-	Sovigripp	Microgen	1,79	7,94	3,38	64
6	-2	Reyataz	Bristol-Myers Squibb	1,77	0,23	3,33	4
7	3	Intelence	Johnson & Johnson	1,42	0,13	2,68	64
8	-	Kemeruvir	Pharmasyntez	1,32	0,07	2,49	31
9	-2	Olitid	Pharmasyntez	0,80	0,28	1,51	-20
10	-2	Kivexa	ViiV	0,68	0,15	1,29	-27
TOP10				21,78	21,5	41,14	

Pharmaceutical Market. Key Trends '17



Retail Consolidation

'16/'15: Federal &
Regional Pharmacy
Chains share + 8%

Retention of Health Care Financing

'17/'16: +5,9%

Shift of State Pharmacy Chains to 44-FL Purchase

6 K Pharmacies

New Pharmacy sales channel — remote pharmaceuticals sales

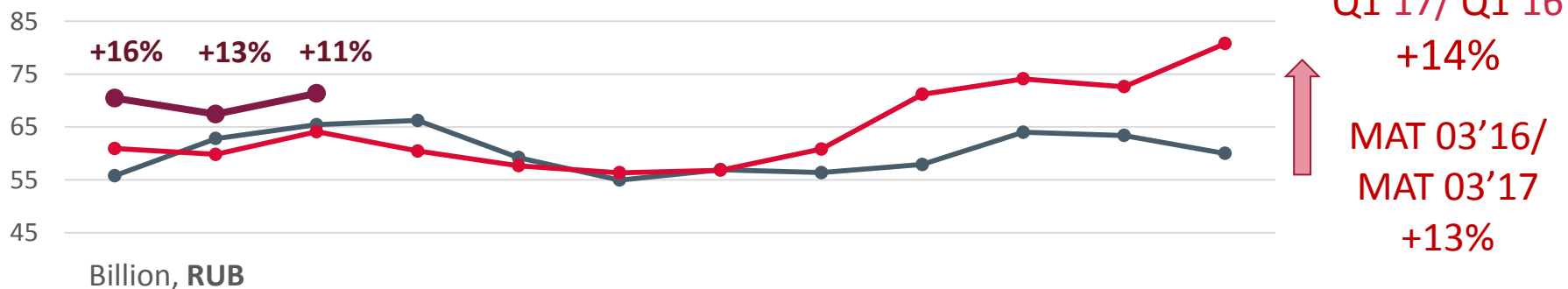
«Reference price» System

QR-coding — Pilot Project

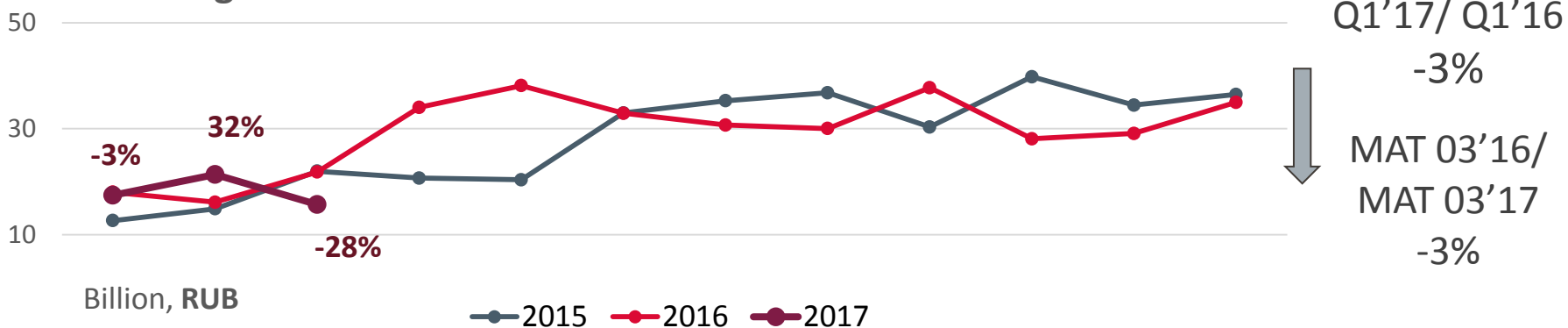
Pharmaceutical market growth, 2015'01 – 2017'03

Q1'16 vs Q1'17 total market growth is 10% (RUB), MAT 03'16 vs MAT 03'17 is 10%

Retail segment

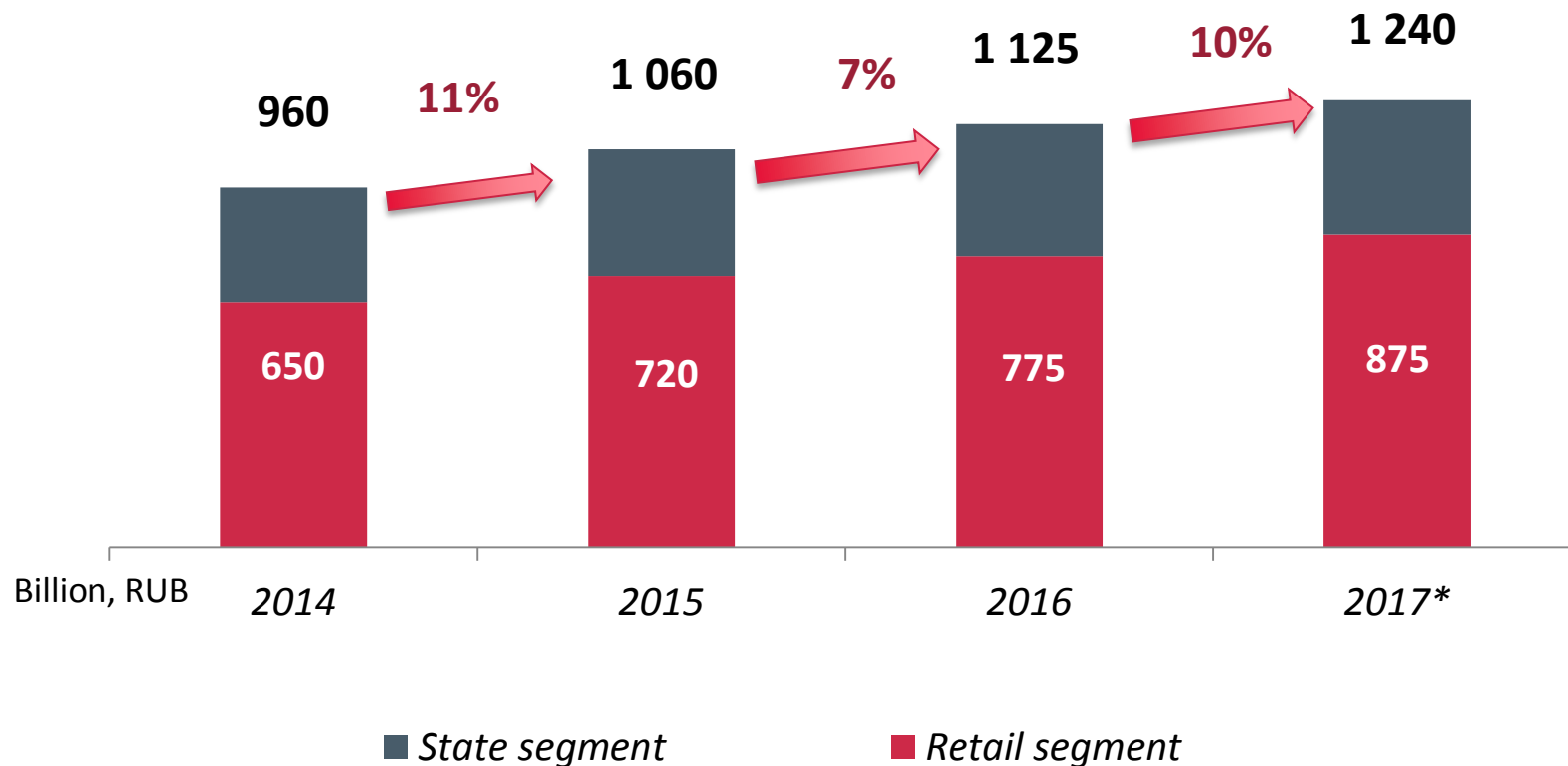


State segment



2017 - 10% Pharmaceutical Market Growth in RUB

Retail segment is expected to grow by more than 12%,
Pharmaceutical market growth will significantly exceed official inflation rate





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